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05 January 2006

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Response to the Stakeholder Consultation Document

Dear Mrs Reid.

Further to the Consultation Document sent to Airbus in December last year, you will find hereto attached the response of the CBI, of which Airbus is an active member.

Airbus is well aware that you will have received this document directly from the CBI. However, in view of the deadline which was set in the Consultation Document and of the end-of-year holiday period, we were unable to provide you with separate detailed comments. Nevertheless, we would like to stress the fact that we fully agree and support the CBI's response.

We look forward to continue helping you promote and implement the Guidelines in the best way possible.

Best regards,

Benoît Debains

Senior Vice President Finance